### **Retail Movers & Shakers**

The top 100 Report 2019





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### Welcome

Welcome to the latest annual 'Retail Insider Top 100 Movers & Shakers in Retail' report that is proud to celebrate its 10th Anniversary and again highlight the achievements of those individuals who are successfully bringing digital into their respective businesses.

The industry continues to change at a rapid pace and it is now recognised by all established retailers that they must undergo a transformation of some form or other if they are to bring themselves up to the standard of the newer players who have entered the sector over recent years.

This year's list very much highlights how the industry has so dramatically changed. In the top 20 there is only one business that would be described as a traditional stores-based retailer, Hotel Chocolat, while the remainder are very much digital-

forward organisations. Ocado, Amazon, Farfetch and Gymshark feature prominently and show which way the retail wind is blowing.

The objective of the report has been to find those people who are setting the pace within this changing retail landscape. The sort of people who are remaking the industry for a new era where the old models are fast becoming redundant.

To help Retail Insider undertake this tough task it has again relied on the skills of an experienced Advisory Panel who have been massively valuable in bringing their unique perspective into play. This has ensured the rigorous methodology we apply to its production was again maintained this year. I would like to thank them for their important contribution.

A very big thank-you also goes to K3 for its continued sponsorship of the Movers & Shakers report and its dedication to highlighting the best talent in the industry. This Anniversary edition shows just how exciting the retail sector is and what is possible.

**Glynn Davis** Retailinsider.com twitter @glynndavis

# Methodology

Over the past year a wide range of experts from across different disciplines within the retail industry have been consulted to help draw up an initial long list of potential constituents of the Top 100 for 2019.

These individuals comprised consultants, technology vendors, service providers, recruitment specialists, senior retail executives, advisors and City analysts whose expertise encompassed all aspects of the sector.

The carefully selected Advisory Panel then helped to reduce this long list down to a Top 100 names and from within this grouping they selected a Top 50. The Panel is chosen on the basis of their combined knowledge and expertise covering every part of the retail industry.

The Top 50 names was then given to each of the Panel members to score privately on a number of important criteria – achievement over the last 12 months, potential future achievement, customer engagement, digital capability and innovative capability. By collating these scores a ranked Top 50 list was created.

This year has seen a further refinement to the list with non-retailers in the Top 100 being incorporated into the main list rather than having their own sections. The only separate grouping remaining is for 'Investors and Non-executive Directors', which has been retained because of the view that this is an increasingly important and valued part of the retail industry.

Also make a note of those with a OTW mark, they are 'One to Watch' and we believe they may just be some of the brightest sparks this sector has to offer.



# The Movers & Shakers Top 100 Advisory Panel



#### Anthony Fletcher | CEO | Graze.com

Anthony took up the CEO role at Graze in December 2012 after serving as UK managing director and chief marketing officer at the healthy snacks company, beginning in 2009. He has used the marketing and product skills he honed while at Innocent Drinks to build the Graze business and take it into retail stores and venture into the US market. Anthony successfully led the business's sale to Unilever.



#### Indira Thambiah | senior advisor | Roof Maker

Indira is currently a senior advisor at Roof Maker, where she was previously CEO, and also advises VentureFounders and runs Silly Point Wines. She previously spent two years as managing director of luxury bathroom retailer CP Hart. She has a strong track record from Home Retail Group, DSG Group and Zulily.



#### David Kohn | customer & e-commerce director | Heal's

David heads up the customer & e-commerce division of department store Heal's where he is a director. He calls on a vast amount of experience gained from time spent at Borders, Waterstones, and Snow+Rock. He is also a consultant specialising in multi-channel strategies.



#### **Daniel Bobroff | founder | Coded Futures**

Daniel is the founder of Coded Futures, a creative technology advisory firm focused on retail, as well as being a special advisor & head of retail at High Tech Engineering Center (HTEC). This follows a two-year period as co-founder & investment director at Asos Ventures. Daniel is also a leading speaker on the topic of retail technology and is a board member of True Fit Corporation and Detego.



### Alison Lancaster | interim marketing strategist |The Bicester Village Shopping Collection

Alison's current role is interim marketing strategist at Bicester Village, which follows a period as digital marketing direct at Fanatics, and chief customer officer at House of Fraser. She is massively experienced in the digital and marketing areas with a career that has encompassed time at numerous retailers including Bonmarche, White Stuff, Feather & Black, Harrods, Charles Tyrwhitt, Bravissimo and John Lewis.



### Melissa Reed | partner & head of global retail practice | H.I. Executive Consulting

Melissa leads the global retail practice at H.I. Executive Consulting (formerly Heads International). She works with UK and global retailers building exceptional teams at board level. Her early career in retail gives her great insight into the issues facing her clients and much of her work is helping clients steer businesses through transformation to help them achieve their strategic objectives. She was previously part of the global consumer markets practice at Korn Ferry.

# The Movers & Shakers Top 100 Advisory Panel



John Bovill | executive consultant digital and technology | All Saints John has many years of retail experience most recently at All Saints. This followed a spell as chief digital officer at WHL Australasia. In September 2017 he joined the group's regional executive committee with responsibility for digital strategy across its David Jones and Country Road Group. Prior to that John worked at Monsoon Accessorize as IT and e-commerce director, at Jacques Vert Group



#### Simon Calver | head of Ventures investment | BGF

Ltd as commercial director, and at Aurora Fashions.

Simon became a founding partner of BGF Ventures in 2015 to launch a new £200 million early stage venture company, investing up to £6 million in leading tech entrepreneurs across the UK. He is now Head of Investments for Ventures and early stage and sits on many boards including Gousto, where he was previously chairman, as well as Global App Testing and Firefly Learning. He was previously CEO of Mothercare and LOVEFiLM which he joined after spending his earlier career at the likes of Dell and Unilever.



#### Hannah Joyce | partner | Calibre One

Hannah is a partner at digital executive search firm Calibre One and brings over a decade of experience focusing on digital, marketing, commercial leadership and digital transformation searches. She previously led the Internet and Digital practice for Odgers Berndtson and more recently she was part of the Global Technology & Consumer practice at Heidrick & Struggles.



#### Tony Bryant | director of global business development | K3

He has been the retail face of K3 business for over 10 years, building significant relationships in the market and getting K3 recognised as one of the 'go to' retail partners in Microsoft and the wider partner community. With a formidable reputation as an influential strategic thinker who influences yet tactically executes and is able to contribute to the broader business debate.



#### Sarah McVittie | co-founder | Dressipi

Sarah is co-founder of fashion prediction platform Dressipi that has built up a roster of leading retailers as clients. She has been a leading force in the tech industry for over 15 years that began with her building her first award-winning business SMS Q&A service Texperts that was inspired by her first job working as an analyst at investment bank UBS. Texperts was sold in 2008 in a multi-million-pound deal.



#### **Guy Hipwell** advisor and investor

Guy has over 25 years' worth of experience in the retail sector. An early starter in digital, he has been involved in online retailing since the late 1990's working at the likes of Harrods, Liberty and C&A. Now very much a plural executive he works with a multitude of businesses across all sectors providing mentoring and advisory services and is the founder of digital advisory board The Table Partnership.

Additional special thanks to:

Joanna Perry | global head of marketing | Practicology

### Retail – but not as we know it

This year more than ever we are seeing the rules of retail being thrown out of the window and redefined.

Retail as we knew it has been well and truly shaken up and continues to evolve at an incredible pace. As we celebrate our 10th anniversary sponsoring the Retail insider Retail Movers & Shakers, I reflect on the intention of the Movers & Shakers. The brainchild of Glynn Davis — it was always intended to identify those individuals who were making a difference in retail, over the 10 years no one could have foreseen just how much the retail landscape has been transformed.

Whilst some might say I am biased, I would strongly recommend the Movers &

Shakers report as essential reading for anyone involved in the retail sector. The detailed insight provided is invaluable and highlights with great clarity those who are doing it their way and succeeding.

I would like to personally thank Glynn and the Advisory Panel of experts who bring with them a wealth of knowledge and expertise as well as much heated debate discussing who would be in the final top 100.

As always, the final words of thanks must go to all those who make up the Movers & Shakers report who are embracing the digital age head on, innovating in ways so far removed from conventional retailing.

I'd love to hear your views on this year's report and look forward to some lively discussion!

#### **Denise Davidson**

Retail Advocate | K3 denise.davidson@k3btg.com twitter@K3\_Denise



The final top 50 have been selected and ranked by the Advisory Panel based on innovation, performance over the last 12 months, potential future performance, customer engagement, future business leader potential, and multi-channel strategy.

01

#### Tim Steiner | CEO + Paul Clarke | CTO | Ocado

Under Steiner's guidance Ocado continues to build its reputation as a powerhouse of UK innovation, which may hold the answer to many global retailers' dreams of seamless online food trading and delivery. After many years of low City expectations the ever-optimistic Steiner has finally been able to announce new retail partnerships including Australian grocer Coles and Kroger in the US. This progress is based on the pioneering work undertaken by Clarke who has created one of the most effective digital teams in retail building cutting edge robotics solutions.



02

### Luke Jensen | CEO + Simon Thompson | chief product officer | Ocado Solutions

Jensen joined Ocado in 2017 as the CEO of its Solutions business that comprised the Ocado Smart Platform (OSP) technology. This was being promoted by the Ocado management as the white label solution for food retailers globally and was clearly regarded as the driver of Ocado's long-term prospects. Jensen has been fundamental to bringing this strategy to life through the striking of deals with major name supermarkets around the world. A key member of his team is Thompson who joined from HSBC in April 2018.





03

### Doug Gurr | country MD UK + Ajay Kavan | VP international special projects | Amazon

Gurr was able to report that the UK Prime membership hit 15 million members this year – a milestone which shows that his understanding of how to expand Amazon in the UK remains undimmed. New developments call on the expertise of Kavan. They have included a series of high street popups throughout the country showcasing Amazon suppliers, a new deal with Next to allow customers to pick up their deliveries from the retailer's stores, and the investment in Deliveroo show that Gurr and Kavan are still full of ideas.





The Retail Top 100 Movers & Shakers Report 2019

04

Jose Neves | founder & CEO + Andrew Robb | COO + Stephanie Phair | chief strategy officer | Farfetch

Farfetch continues to make serious headway in the luxury online sector with various new initiatives on sustainability, the launch of the first Store of the Future augmented retail pilot with Chanel, further global expansion, and the deal to handle Harrods' online activities. Robb's remit of rolling out expansion plans and Phair's of being in charge of innovation, M&A, and corporate development with responsibility for new business lines add significantly to the original vision of Neves who remains a disruptive influence and driving force of the business. Robb is to leave the business in early 2020.











05

Ben Francis | founder + Steve Hewitt | CEO | Gymshark

Online sportswear brand Gymshark continues to deliver increases in revenues remarkable by anyone's standards but a measure of how much value Gymshark's customers place in young founder Francis' influencer-led marketing approach. In March the company confirmed plans to build its first gym and innovation hub, which will be a base for Gymshark's creative teams, providing zones to try and test new ideas and products. Sportswear veteran Hewitt joined in 2015 to add an experienced pair of hands and will oversee the proposed expansion into 25 country specific online stores by 2020.

06

John Lyttle | CEO + Jo Graham | CIO | Boohoo. com

Lyttle only began his tenure at Boohoo.com in March of 2019 having joined after spending eight years at value chain Primark. The fashion retail specialist will be looking to develop the company's scalable multi-brand platform so it can continue to disrupt and capitalise on the global opportunity. Jo Graham has only been in post since May 2019 and is a relative retail newcomer. She will look after technology for the Boohoo.com, BoohooMan, and Nasty Gal brands. Her previous retail role was CIO of Morrisons.





07

#### Philippe Chainieux | CEO | Made

Chainieux has been both COO and CEO during his six years at the online furniture and home-wares retailer Made. His influence showed in results released in 2019 that showed record total revenue of £173 million up 37% year-on-year. Chainieux has also overseen the development of the bricks and mortar showrooms for Made complete with up to the minute tech features – alongside planned European expansion into Italy, Sweden, Denmark and Portugal through 2019.

08

### Matthew Moulding | CEO + Lucy Gorman | CEO | MyProtein - The Hut Group

Barely a week passes by without an announcement of a deal by The Hut Group and pushing this growth is its founder and CEO Moulding who's drive can create a challenging and relentless environment. In June THG took a site in Manchester to provide a showcase for its impressive array of products sold via several hundred different websites. Moulding has a proven technique of acquiring his way into new markets online, which gave the beauty and wellness company revenues of £916 million in 2018. One of the most important acquisitions was MyProtein which has been headed up by Gorman since April 2018.

09

#### **Kevin Cornils** | MD of international | Peloton

Cornils has been at fitness start-up Peloton for nearly two years having gained previous early stage experience including building Match.com into the leading European online dating brand and constructing Glasses Direct/MyOptique into the largest European online eyewear business. He is responsible for the roll-out of the fitness brand in the UK, which involves live streaming of fitness.









10

#### Maria Raga | CEO | Depop

Spaniard Raga joined person-to-person resale site Depop in 2014 as VP of operations and was moved to the top job after only a year. She arrived after spending four years at Groupon. Raga has been very keen on increasing the sustainability of the site even further and monetising the trend data that its users provide with an ongoing focus on Gen Z consumers as well as nurturing the design talent of some of the site's growing number of sellers.



11

#### Ross Bailey | founder | Appear Here

Bailey's Appear Here burst onto the commercial rental scene as a very disruptive force in 2012 to bring together a community of brands, entrepreneurs and creatives to empty space in cities around the world. He has led the company to open three regional offices in property hotspots and has helped make the pop-up an everyday reality for brands trying to connect with the consumer in a digital age. His latest innovation is to seek to take on leases for entire department stores marking a significant change of strategy.



12

#### Angus Thirlwell | CEO | Hotel Chocolat

As the CEO and co-founder of the vertically integrated chocolate company Thirlwell is the very public face of Hotel Chocolat, which continues to go from strength to strength – most recent figures show 14% uplift in revenues and a promised big expansion into Japan and the US. A long history of innovation and development under his chocolate-obsessed leadership mean that the company is always offering something new from chocolate bonds to raise money for the Velvetiser, the in-home hot chocolate making device.



**13** 

#### Nick Beighton | CEO | Asos

One of the big online success stories until very recently, Beighton is facing a period of uncertainty for the fast fashion retailer following news of redundancies in his London headquarters and a slow-down in demand leading to a sharp drop in interim pre-tax profits in March 2019. He immediately announced a 'refresh' strategy while also tackling serial returners of goods and bringing a new sense of mission to the business that he felt had been lacking in recent years.



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### Federico Marchetti | CEO + Alison Loehnis | president of In-season – YNAP

Marchetti has created an online luxury powerhouse and as the business continues to grow it is on back of his strategic vision. He is pushing forward on multiple fronts that include investing in logistics and the checkout process that will create a single global inventory and unified payment process for the YNAP sites and the white label clients' sites. A greater push to use data more powerfully is also on the agenda. In Loehnis he has a powerful ally, and capable operator, with responsibility for a growing portfolio within YNAP.





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#### **Anthony Fletcher | CEO | Graze.com**

After learning all about innovation at Innocent Drinks, Fletcher came to the healthy snacks retailer Graze in 2009. He worked his way to the top job, which he took over in 2012. During that time he has helped it move from being a purely subscription box model to selling through supermarkets and online – including in the US. There have been some challenges along the way but Fletcher is incredibly well regarded and played a leading role in the sale of Graze to Unilever who will look to utilise his experience and skill sets.



**16** 

### Tom Athron | COO + Nicolas Pickaerts | e-commerce director | MATCHESFASHION.com

With the unexpected departure of CEO Ulric Jerome there will no doubt be some extra responsibility placed upon Tom Athron at this mainly online company that Jerome helped build into a truly global luxury fashion retailer. In 2018 the company reported booming profits and also revealed that a new app accounted for 51% of online sales, which is very much the domain of Pickaerts. This year a major new concept store at 5 Carlos Place in London showed great forward thinking and will no doubt reap the rewards of retailtainment as it takes the company back to bricks and mortar.





**17** 

### JJ Van Oosten | chief digital officer | Lego Group (OTW)

Van Oosten joined Lego Group at the start of 2019 and reports directly to the CEO. He can expect to play a vital role in all aspects of the group's digital strategy from technology to e-commerce and shopper and consumer engagement. Lego will be hoping that his acumen and track record leading digital transformations in consumer branded and retail companies will prove profitable. He is a veteran CIO with previous stints at REWE, Tesco and Kingfisher.

18

#### Simon Leesley | MD | Stitch Fix UK (OTW)

Leesley has been with the styling service company for nearly six years but only recently moved to head up the UK division, which launched in 2019. He gained his fashion experience at Neiman Marcus where he worked for more than six years. He will now be expecting to utilise the much higher e-commerce penetration of the UK market compared to the US to his advantage but it still remains to be seen if he will make any fundamental changes to the UK business.





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#### Rosie Srao | director of product EMEA + Daniel Heaf | GM of global direct digital commerce | Nike

Srao has been at the iconic sportswear retailer for 18 months and was joined a year ago by Heaf. Nike's most recent results show a rise in sales of 7% to \$39.1 billion with a 35% increase in online revenue making it clear where the engine of growth will be in the coming years. Both Heaf and Srao are well placed to make the most of the digitisation of Nike's offering with its drive towards direct-to-consumer sales. Srao's background spans M&S and John Lewis while Heaf previously spent four years working on the digital side at Burberry.

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### Demetra Pinsent | CEO + Harminder Matharu | director of digital | Charlotte Tilbury Beauty

Pinsent has headed up digital-forward Charlotte Tilbury Beauty for over seven years and joined from McKinsey where he was a partner. Under her leadership the brand has expanded into Ireland, US, Canada, Netherlands and Germany and it continues to grow exponentially. Matharu joined the company as marketing director before moving to director of digital in January 2019. The role involves utilising social, mobile and connected devices to get real-time insight from consumers, and using that data to inspire creative thinking across channels.

21

### Aron Gelbard | CEO + Phil Burton | COO | Bloom & Wild

Gelbard founded Bloom & Wildin 2013 and pioneered the idea of letterbox delivery for flowers – and even for mini Christmas trees. His digital-first strategy allows Bloom & Wild to gather data making it more efficient at predicting how much and what types of flowers it will need at any given time while the Bloom & Wild app, which takes half of all orders, has a built-in occasion planner to remind users a few days before important dates. Burton joined as second in command in 2015 and brings a strong customerfocus to the business, which scores very highly on all ratings platforms and helping it grow exponentially.













22

### Duncan Grant | director of strategy + Phil Geary | marketing director | The Entertainer

Grant has been at his family-owned toy retailer for almost 13 years, initially as director of multichannel and now as director of strategy. In 2018 The Entertainer posted double-digit growth in profit, sales and like-for-likes as it continued to expand its store estate. Grant's strategy has led to the successful acquisition of Poly in Spain and the Early Learning Centre in the UK. Grant has been ably assisted by Geary for the last five years resulting in a new website and an increase in online sales in last year by 38%.

23

### Simon Mottram | founder and CEO | Rapha Racing

Founded in 2004 Mottram's ground breaking brand-driven cycling clothing and cafes company was sold in 2017 to RZC Investments. However, he remains at the helm and began 2019 with the signing of a new cycling sponsorship deal, and a range revamp that includes in-house designed shoes. This is not just a retailer and the Rapha Cycling Club continues to do well in linking the brand to cycling fans. Disruption is still the name of the game for Mottram.

24

### Sean McKee | head of e-commerce and customer services | Schuh

Schuh's results for last year showed its online division was a shining star with e-commerce revenues growing to make up 20% of total sales. It has benefited from investment in a visual re-design and a revamped website under the leadership of McKee who has been in charge of its online operations for three years following various other roles at Schuh. The well regarded McKee has a remit of driving strategy, operation and performance of Schuh's online and CX proposition with overall responsibility for digital marketing, editorial, site optimisation, digital merchandising and analytics.









25

### Jill Easterbrook | CEO + Ana Machado da Silva | head of digital product | Boden

Boden's last reported results showed a strong growth of 13% on the back of Easterbrook and Machado da Silva investing heavily in people, new distribution channels, a new warehouse in Leicester and head office development. Easterbrook joined in 2017 and immediately set about turning the company into an international, multi-channel retailer. She is due to leave the business at the end of 2019. Machado da Silva arrived in 2015 with stints at Burberry and ASOS under her belt. Although Boden has opened several shops to maximise its channels to market it remains a predominantly online business.

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#### Charlie Marshall | founder | Loaf

Marshall founded 'laid back' furniture retailer Loaf in 2008 after he wasted a day trying to buy a bed. Since then under his leadership the company has flourished and now boasts several showrooms in the South East of England and has expanded its range considerably from beds to most home décor. Loaf is vertically integrated and designs all its own products with Marshall having the ultimate aim of becoming a £100 million predominantly online business.

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### Richard Hurren | MD of Northern Europe + Katia Walsh | chief strategy and Al officer | Levi's (OTW)

Hurren has been with the legendary denim retailer for 13 years during which time he has moved from senior buying director in Europe to VP North Europe. He also previously spent a decade at Next and worked for a stint at Adidas. On his watch Levi's has moved into personalisation, increased its ethical practices, and developed into more of a lifestyle brand. Walsh joined the brand in the spring of 2019 with a remit to help the fashion retailer translate data analytics into major decisions for the business and to support the operation across innovation incubation, new business models, and strategic growth initiatives.











28

#### Simon Forster | MD | Selfridges

Forster joined the upmarket retailer in 2012 but only became MD in February 2019 – just after Selfridges posted record breaking Christmas trading figures. Forster now has responsibility for the three luxury department stores the group has in the UK and its online store. Prior to Selfridges Forster had stints at both TK Maxx and Debenhams where he developed the online channel.

29

### Jo Whitfield | CEO + Chris Conway | head of digital | Co-op Food

Jo Whitfield has overseen a transformation of the Co-op Food offering in terms of its delivery innovations and aspirations to be the main convenience food retailer in the UK. She joined the company in 2016 as group finance director but soon moved to the top job the year after. She cut her retail teeth during eight years at Asda. She is assisted by Conway who also joined from a supermarket – Morrison's – and is fully immersed in the digital transformation of the business.



### Steve Murrells | CEO + Matt Atkinson | chief membership officer | Co-operative Group

Murrells moved from Co-op Food to head the whole group in 2017 and has since overseen the successful acquisition of NISA which brought Co-op goods into 4,000 extra stores across the country. Innovations continue apace with experiments in delivery methods using robots and e-bikes as both Atkinson and Murrells tap into the booming interest in the co-operative's ethical stance. Atkinson joined Co-op from SAGA and will hope to replicate his success there in turning the organisation into a digital one and winning new members.











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#### Peter Williams non-executive director

Williams has a portfolio of directorships at both privately and publicly owned companies, most notably he has been the chairman of Superdry since April 2019, of Domino's Eurasia for two years and of Mister Spex for nearly six years. He has his work cut out to turn Superdry around following a boardroom coup which also returned fellow Selfridges' veteran Julian Dunkerton to the top job alongside Williams and led to the mass resignation of the existing board. Williams has the benefit of calling on a mass of experience.

**32** 

#### Julia Straus | CEO | Sweaty Betty (OTW)

Straus was only appointed in June 2019 and her remit is largely to oversee Sweaty Betty's digital and international expansion – there are currently 60 stores in the UK and US. She steps up from managing director and takes over from Sweaty Betty founder Simon Hill-Norton who has taken on the chairman role. Commentators will be looking to her extensive digital pure-play knowledge, learnt from her time at Tula and Baublebar, to take the clothing brand to its next level.

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#### Chris Morton | CEO | Lyst

Morton founded the fashion search engine Lyst in 2010 and has since presided over some up and down periods. Against this backdrop it has managed to raise significant amounts in investment – most notably when LVMH contributed nearly half of a \$60 million round and showed everyone that the luxury powerhouse thinks Lyst is a very sound bet for a future where luxury brands are as accessible online as fast fashion. Morton will be using that money to expand into new regions and languages – it has now launched in French and has its sights set on Asia – as well as to invest in iterating its technology.







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### Peter Cowgill | executive chairman + Dan Finley | group multi-channel director | JD Sports

Sometimes described as a 'retail magician' Cowgill joined the sports and leisure brand in 2004 and continues to oversee the neverending rise in profits for the retailer. January's results showed another increase in like-for-like sales and annual revenue moved up by nearly £1 billion. The holy grail of US expansion is going well following the Finish Line acquisition and the Foot Asylum purchase is also moving forward. Working alongside Cowgill, Finley joined in 2012 and on his watch the focus on online theatre has been relentless.





35

#### **Sir Stuart Rose** non-executive director

There aren't many old school High Street retailers of note that Rose hasn't been involved in over the years (Burton, Argus, Arcadia and M&S) but many of his directorships are firmly based in technologyled companies such as Ocado and Dressipi. He got on board with Ocado as chairman in 2013 and joined fashion prediction platform Dressipi in 2012. The increasingly fast-paced evolution of the retail sector make him ideally placed within these companies to stay in the vanguard of multichannel strategies.

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#### Paul Hayes | CEO | Seasalt

It is six years since Hayes joined the Seasalt team and in that time profits at the women's clothing retailer have doubled from £28 million to £51 million. It continues to open new stores when others are leaving the high street and he secured a £16 million investment from Santander at the end of 2018 to undertake a further 40 openings over the next five years along with an increased focus on the omnichannel experience. This growth has been made possible by a major re-platforming of the business last year.





#### Robin Terrell non-executive director

Terrellholdsmultiplenon-executive roles spanning clothing, betting and homeware companies both here and internationally. The most recent is New Look where he has been for several months after its founder Tom Singh retired. A retail and leisure strategy and transformation expert, Terrell is also the former chief customer officer of Tesco and managing director of John Lewis.



#### Alex Baldock | group CEO | Dixons Carphone

Baldock has been at the under-pressure electronics retailer since early 2018 and is midway through a turnaround which he hopes will stabilise its fortunes. To date he has overseen the renegotiation of all legacy network contacts, developed a new customer offer, and accelerated the integration of mobile and electronics into a single business. He retains goodwill from a solid reputation built up from his work transforming Shop Direct.



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#### Nick Jones | CEO (OTW) + Colin Porter | chairman Joules

Retail veteran Jones is due to take over the top job at Joules sometime in 2019 as the very well regarded Porter steps back to be chairman. He will arrive with a focus on international expansion and online growth – and leaves Asda after eight years running the George brand. Prior to that Jones spent 15 years with Marks & Spencer in a wide variety of roles.







40

### Clodagh Moriarty | group chief digital officer | Sainsbury's

Moriarty is now one year into her appointment as the first chief digital officer at Sainsbury's. Recent results showed online sales grew by 6.9% and Moriarty will now be focusing on expanding the online business even further through trialling checkout-free stores, trialling digital Nectar in Wales ahead of a broader roll-out later in the year and introducing the SmartShop self-scan to more of the group's supermarkets.

41

#### Lord Simon Wolfson | CEO | Next

Wolfson's long tenure at one of the UK's best known high street names continues for an eighteenth year. His well-known exacting eye for financial detail and ability to think through a problem and come up with a solution make him a rock solid figure at the top of Next. The company makes over 50% of sales online making it one of the better placed mid-market fashion retailers to weather current challenging conditions. His recent report on the prospects for the company's store base over the next 15 years should be required reading for all retailers.



#### **Doug Gardner** | CIO | River Island

Gardner is a tech enthusiast whose strength lies in driving organisations forward through the effective selection and deployment of new technology. This he has done to great effect at River Island where he has been since 2011. He can be credited with transforming the role of tech from being a support service to playing a key role in commercial strategy. It will be an increasingly important shift because despite opening more stores revenue is increasingly skewed towards online – 33% increase in click and collect along with a 24% increase in m-commerce is proof of the direction of travel.







43

### Sharon White | chairman + Sienne Veit | director of digital | John Lewis

Economist White's surprise appointment from Ofcom to chair John Lewis came in June of 2019. Although not a retailer, according to John Lewis, she brings vision, leadership, drive and flair to steer the partnership through its next phase as the retailer remains buffeted by the discounters and online rivals. Sienne Veit joined John Lewis nearly five years ago with the remit to unify the Online Product, Trade and Operations teams into one digital team. Veit has stints at Morrison's and Invisible Stuff behind her.





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#### John Roberts | CEO | AO.com

It's been a turbulent year for AO.com management – in 2018 Roberts stood down as CEO after 17 years only to take up the mantle again in early 2019 to widespread surprise. After reporting a loss in November, AO got back on track with a record breaking Black Friday and a "re-energised" Roberts now firmly back in charge. His focus is on creating a new house tech team to better service the growing e-commerce and m-commerce capabilities of the company.



45

#### Kresse Wesling | co-founder | Elvis & Kresse

Wesling co-founded the sustainable luxury brand Elvis & Kresse in 2005 with the aim of diverting old firehoses away from landfill and into artisanmade belts, purses and bags. Today the company has expanded to include parachute silk, former conveyor belts and off cuts of leather as it further utilises waste materials. The range has also been increased to include some homewares. Wesling continues to prove an inspiration to those who seek to combine CSR commitments with luxury and is an exemplar in purpose-driven retail.



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#### Jo Bertram | chief digital officer | O2

Bertram almost became a household name in the UK after being the Uber boss in Northern Europe for several years but left the controversial start up in 2018 to join telephone giant Telefonica. Her wealth of innovative and customer-centric experience will be useful in implementing Telefonica's customer-first, mobile-led business strategy in the UK. At a time of change and new technologies her considerable digital experience could be critical to future success.

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#### Craig Smith | digital commerce director | Ted Baker

After 23 years working for Ted Baker as brand communications director, Smith shifted to his current role two years ago. He sees the big opportunities at the clothing retailer as being around evolving its product offer and wrapping it up with customer friendly narrative and storytelling. Despite the recent challenges Ted Baker has faced, its e-commerce sales were up by 20% in the most recent results and the online channel seems set to comprise an ever larger share of revenue under his watch.

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#### **Rowan Gormley | CEO | Naked Wines**

Ithas been a big year for Gormley as he set in motion the sale of the Majestic Wines stores business and to focus the group on the online Naked Wines operation that he created in 2008 before it was acquired by Majestic in early 2015. This is without doubt a big call but his entrepreneurial instinct has served him well in the past.







Alessandra Bellini | chief customer officer + Paul Wilkinson | head of product for space, range & display + Jo Hickson | head of Labs | Tesco

Unilever veteran Bellini's remit is to 'build the Tesco brand globally and put the customer at the heart of everything' which she is performing admirably judging by the company's progress. She will increasingly rely on the work of Hickson who took up the mantle of head of Labs in February 2019 having previously worked as head of innovation at both Sainsbury and TUI. Wilkinson previously headed up research at the Tesco Labs but his role was changed as part of a strategy to broaden his experience within Tesco.





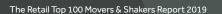




#### Dave Potts | CEO + Andy Atkinson | group marketing and customer director | Morrison's

After a lifetime working at Tesco, Potts arrived at Morrison's in 2015 and as of 2019 has seen the retailer book three solid years of growth. His relentless focus on making the shopping experience more pleasurable for customers and clever negotiations with Ocado and Amazon seems to be paying dividends. Supporting the CEO, Atkinson is now in his eighth year at the supermarket having started as trading director before moving up to own brand and sourcing. He previously worked at Boots and L'Oreal.





Chosen from our long list and deservedly included in the Top 100 Movers & Shakers, these individuals have been recognised for:

- their innovation
- performance over the year
- potential future performance
- customer engagement
- future business leader potential
- multi-channel strategy

They are listed here in alphabetical order by the organisation employing them.

#### Rob Feldmann | CEO | BrandAlley

The long term chief executive of flash sale site BrandAlley has been in his job for more than a decade and been involved with the company since its inception in 2008. Feldmann continues to push the business forward with the focus on being a "mobile first" company. Last saw an exciting period of growth for BrandAlley with the business acquiring leading homeware and beauty e-tailer Achica. Feldmann will be hoping that with customers now benefitting from a full range of leading brands available on both Achica and BrandAlley revenues will continue to rise.

#### Nick Thomas | founder | Built / (OTW)

Thomas founded the enormously disruptive and successful builders' supplies drive-through format Built/ when working within Travis Perkins. Although that concept is no longer operating, he is one to watch with his 20 years of experience specialising in data-driven omni-channel digital customer propositions. This includes stints heading up the digital and e-ventures arm of TP, the e-commerce and multi-channel director at The Works, and founder of Cloggs.co.uk.

### Rod Manley | chief marketing officer | Burberry

Manley replaced his sister as CMO at forward-thinking fashion company Burberry at the end of 2018. He relocated to the UK from the US where he was working for Calvin Klein in a similar role. Manley will now have ultimate responsibility for all the marketing, communications and creative media teams at Burberry – one of his challenges will be trying to alleviate any long-term damage done to the company's sustainability image by the news that it has been burning excess stock to protect the brand.



#### Alex Chesterman | founder | Cazoo

Chesterman founded car refurbishment site Cazoo in late 2018 with £30 million of backing from investors attracted by his entrepreneurial pedigree - he also founded Zoopla and LoveFilm. Chesterman seeks to transform the used car market by offering customers the chance to be able to buy, finance or rent a used car online and have it delivered to their door within 48 hours. Investors will be betting on Chesterman's unparalleled track record of identifying and capitalising on opportunities for technology to disrupt whole industries. Cazoo announced in June that it has signed a number of commercial partnership agreements with BCA to begin meeting its vehicle logistics, refurbishment and disposal requirements.

## Tony Mannix | CEO + Emma Dempsey | deputy CEO | Clipper Logistics

Mannix joined Clipper in 2006 after a career in retail logistics spanning 30 years. He has a wealth of experience in complex logistics, including the design and specification of distribution centres, and multichannel operations. Clipper is particularly strong in the area of fashion and the intelligent handling of returns. Mannix is assisted by the experienced Dempsey who joined as COO in early 2017, before promotion to deputy CEO, and is keen to adopt environmental practices and promote a sustainability agenda within the business.

#### Dwain McDonald | CEO | DPD Group

McDonald is the long-time CEO of DPD Group having been at the top of the company for an impressive 30-plus years. He was behind the development of DPD's unique Predict service, which gives customers a one-hour delivery window so they don't have to wait in all day, and lets them track their delivery driver. His mantra that he is in charge of a techcompany, which happens to deliver parcels, has stood him in very good stead for a career of award winning 'firsts' including the Your DPD app, which is used by close to two million people in the UK, and Precise, which allows customers to select their own delivery slot.

### Leonie Foster | chief customer & digital officer | Dunelm

Foster joined the home-wares company in 2015 and is accountable for the end-to-end customer proposition including Dunelm.com, marketing, customer insight, use of macro and micro space, store format development and build (all new stores, refits and maintenance). Dunelm's recent impressive results are testament to her work and Dunelm.com has doubled in size under her tenure to become a £150-plus million digital business. Prior to her appointment at Dunelm she spent five years as Tesco's insight director.



### Rebecca DeNiro | MD GB & Ireland | Dyson

DeNiro has been at Dyson for nine years, first in various sales roles and now as managing director as the group focuses ever more on its direct-to-consumer channel strategy. It's most recent results showed a huge 33% rise in profits which broke through a billion dollars, however the demand is all in Asia and the company has also announced plans to move HQ to Asia to reflect that. DeNiro will hope that plans for an electric car being developed in the UK will boost the UK prospects for Dyson. Her previous employers include Reckitt Benckiser and PepsiCo.

#### Ben Pugh | CEO | Farmdrop

London-based Farmdrop describes itself as an ethical online supermarket and while Pugh founded it in 2012 working with a handful of suppliers, it now works with more than 450 producers. He spotted the business opportunity for mobile technology to cut out the middlemen of supermarkets and wholesalers from the food supply chain, and in doing so give a better deal to both farmers and consumers. Farmdrop has received close to £20 million of investment with Pugh (a former investment banker) at the helm and now serves clients in London, Bristol and Bath.

#### Zia Zareem-Slade | customer experience director + Zoe Colegrave | head of online and marketing | Fortnum & Mason

Zareem-Slade has worked at the luxury grocer on London's Piccadilly for nine years and has had a big impact across many parts of the business as her focus on the customer continues. Full year results for 2018 showed a 12% increase - which is remarkably the sixth year on the trot it has achieved double-digit growth. Her finger on the pulse of what her customers around the world want is impressive and in this she is ably assisted by Colegrave. Together they have contributed to a 21% increase last year in online sales. With the enormous popularity of the brand in new Asian markets this strong partnership looks set to continue.

#### Ted Bell | CEO | Freddie's Flowers

Bell has been CEO of the subscription flower delivery company since 2015 after working at Abel & Cole for nearly eight years. The company seeks to tap into the market for fresh cut weekly flowers direct from the grower – in the same way as Abel & Cole does for fruit and veq.



#### Hugo Adams | CEO | Frugi (OTW)

Cornish children's wear brand Frugihad an interesting 2018 as the founders sold out to a private equity firm True and Adams was brought in to head up the company. The management changes have been made to take the sustainable kidswear brand to its next level and scale its growth across multiple channels. Adams has outlined his focus as looking at how the company drives e-commerce, how it furthers the wholesale business, and how and where it expands into new international markets.

#### Timo Boldt | CEO | Gousto

Boldt founded the meal kit company in 2012 and has been its CEO for the duration seeing the company through multiple investment rounds. Boldt describe Gousto as a tech company that happens to trade in food and in July 2019 it raised a further £30 million to continue development of its customer facing artificial intelligence recipe recommendation tool, through which half of customer orders are now placed. Year-on-year growth at Gousto is reported as being 170% and Boldt believes that giving customers the meals they really want and focusing on segments the grocery industry forgets will continue to yield rewards.

### Tony Buffin | CEO + George Goley | CTO | Holland & Barrett (OTW)

Buffin joined the health retailer in the spring of 2019 and he is expected to add further strength to the management and leadership of the business with regard to its big aims of transforming customer propositions across all channels and renewing its focus on product and service innovation. He previously spent six years at Travis Perkins but does have food retail experience from his time at Australian retailer The Coles Group. Goley is a tech veteran who has been at Holland & Barrett for almost a year. He is the first CTO at the company and came from Sainsbury's Argos. He will be working alongside Buffin to deliver more speed in the retail experience, greater convenience in service and delivery, and increase the levels of personalisation both in-store and online.

#### David Devany | MD of online | Iceland

Devany joined Iceland in 2016 and set about growing the online business. Under his stewardship the website was re-launched again in 2019 with significantly improved mobile access and the most recent results have shown very strong growth throughout the past year with deliveries regularly exceeding 200,000 per week. The company announced in June that online picking will be rolling out across the group's The Food Warehouse stores along with a new text service, where customers will receive live order updates and a 30-minute delivery window.

### Martin Francis | customer & digital director | Karen Millen/Coast

Francis joined women's retailer Karen Millen/Coast in March 2019 although owner Kaupthing had put the brand, which operates in 65 countries, up for sale. Karen Millen is in the middle of a turnaround strategy, which involves a new focus on e-commerce and slim-lining its physical store estate. Despite these tough backdrops Francis will be able to count on his extensive experience gained during stints at Arcadia, Woolovers and House of Fraser.

### Pierre Woreczek | chief customer officer | Kingfisher

Appointed chief customer officer in 2016, Woreczek has a huge remit including being in charge of customer knowledge, brand strategy and brand identity, customer experience, customer engagement, corporate reputation, external and internal communication. He was most recently at McDonald's where he spent 12 years as chief strategy, customer and digital officer. Kingfisher is currently under pressure as its new CEO embarks on a strategy to woo back its customers in France.

#### Archie Norman | chairman + Jim Cruickshank | global director of digital product & UX | Marks & Spencer

Norman came on board as chairman in 2017, after having refused the job twice before, with the reputation as the 'resuscitation king' after completing turnarounds at both ITV and Asda. A shrewd retail heavyweight he is helping to steer the struggling retailer through a massive modernisation programme, which entails significant store losses. M&S' decision to buy half of Ocado's UK retail business will keep Cruickshank busy following his move to the retail stalwart in 2016. He will also have a hand in things like the proposed rollout of the Mobile Pay Go app.

#### Jason Hargreaves | CEO + Paul Hornby | director of e-commerce | Matalan

Matalan's 2018 results were the best for seven years, which is good news for Hargreaves who has been at the helm of the company his father founded since 2013. Its online business is thriving under his leadership and with the able assistance of Hornby who contributed greatly to the transformation at his former employer Shop Direct. Matalan has also made strides in simplifying its supply chain and improving the range and quality of its products since Hargreaves junior took up the top job.



### Kevin Rusling | COO | Mothercare (OTW)

Rusling joined the maternity and children's wear retailer in 2016 having been poached from Monsoon. He initially took responsibility for the international operations but was promoted to COO in 2019. He now leads the development of Mothercare's global brand strategy and oversees its world-wide network of franchise and wholesale partners. As well as experience from Monsoon, his previous employers include Asda and M&S.

### Steve Johnson | CEO | N Brown (OTW)

Johnson was installed as CEO of N Brown in February 2019 having served as interim CEO since September of the previous year. His background is financial which will be essential as the company, which includes JD Williams and Simply Be in its portfolio, is facing a challenging time. His strong strategic thinking will be of great value to the company at a time when its sales figures are down and store closures are on the cards.

#### Claire Davenport | CEO + Richard Zubrik | CTO | Notonthehighstreet (OTW)

Notonthehighstreet brought Davenport in late August 2019 after the enforced departure of Barrie Seidenburg for health reasons. Davenport had most recently been advising various private equity and venture capital-backed businesses after a spell as CEO of HelloFresh UK. She has a wealth of other experience from roles at Skype, Ofcom and JPMorganChase. She joins tech expert Zubrik who was poached from Asos in January 2019 and is tasked with developing and scaling the technical functionality of the marketplace to ensure that it provides the best showcase for sellers.

### Tessa Clarke | co-founder & CEO | Olio

Clarke has been a well-known warrior against food waste for several years now and co-founded app-based food sharing firm Olio in 2014. It connects neighbours with each other and with local businesses so surplus food can be shared, not thrown away. The app now has 1.1 million signed up users with 1.8 million portions of food shared to date. Clarke is well on the way to delivering on her vision of millions of hyper-local food sharing networks all around the world with the most recent round of investment closing at \$6 million in the summer of 2018.



#### Ivan Mazour | CEO | Ometria

High-flying young entrepreneur Ivan Mazour has been CEO of the artificial intelligence-powered, personalised customer marketing firm especially designed for retailers since he cofounded it seven years ago. Londonbased Ometria is now successfully working with multiple international retailers to leverage their data to acquire better customers and keep them purchasing more. Mazour envisions Ometria growing into a thriving international business with a 1,000-employee base and to help him achieve this he has to date completed several rounds of investment funding totalling \$11 million.

#### MarkLivingstone | CRO | Pharmacy2U

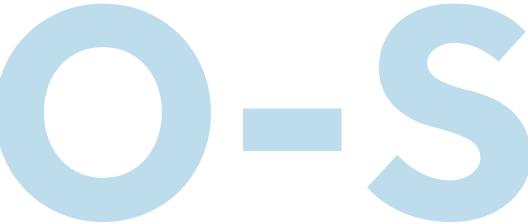
Pharmacy2U is the largest online pharmacy in the UK and Livingstone its CEO, following a merger with ChemistDirect.co.uk in 2016. It currently dispenses eight times more prescriptions than any other online pharmacy. The company announced recently that it would open a new dispensing facility in 2019 that will enable it to increase capacity by 16-times. Livingstone's background includes co-founding and CEO of LoveFilm. worldwide managing director of Lego Interactive and one of the people behind health retailer Graze.com.

#### **Christos Angelides | CEO | Reiss**

Angelides has been at premium clothing retailer Reiss for over two years after having reportedly turned down the offer to take on the M&S clothing division role. It seems to have been a canny appointment by founder David Reiss as the latest annual revenues show an increase of 8.3% to £186.3 million. Angelides' brings the relentless focus on product and people that he displayed in his time at Next where he worked for nearly 30 years.

#### John Mewett | CEO | Screwfix

A reshuffle in late 2018 at Kingfisher saw Mewett move from his role as Kingfisher Group digital director back to the successful and fast-growing Screwfix as CEO. He actually began his Kingfisher career at Screwfix in 2008 as marketing and IT director. During which time he played a significant role in Screwfix's growth. More recently in his new role, he has been leveraging Screwfix's digital capability across the group to good effect.



## Henry Birch | CEO + Andy Burton | CTO | Shop Direct

Multi-brand online retailer Shop Direct appointed Birch as CEO in 2018 hoping to tap into his digital prowess as evidenced at William Hill and Rank Group previously. Burton joined the firm after a stellar period at Sky Betting and Gaming which he transformed into one of the UK's largest online gaming operators. Heading up Shop Direct, which has annual sales of almost £2 billion, will be a challenge as there has been many senior level departures and the company is set to open huge new premises in 2021 consolidating three sites into one fulfilment and returns centre.

#### Emma Watkins | founder | SilkFred

SilkFred – the site which allows independent fashion brands a platform to sell their wares – was founded by Watkins in 2011. Under her leadership the company has scaled up to showcasing 600 different brands, employ 70 staff and wants to develop technology to personalise the experience so customers will only see what's relevant for them based on their last visit or shop. Her clothing expertise comes from stints at both Whistles and MyWardrobe.com

#### Adam Pikett | CEO | SportPursuit

SportPursuit is the UK's first sportsfocused private sale website hosting
daily sales which attract one million
members in the UK. Pikett has been
its CEO since 2011 when he left a
high-flying job in the City to start
and self-fund the business. He has
big ambitions to scale SportPursuit
internationally and the company
has received around £30 million of
investment across several rounds of
funding.

#### Charlie Pool | CEO | Stowga

Stowga is to retail warehousing what Airbnb is to bedrooms – its founder Pool decided to take the long leases and legalistic paraphernalia that paralysed the industry and jettison them in favour of an agile and very fast process of taking on or leaving commercial space that could revolutionise supply chains in retail. The business' ground-breaking model causes it to often have to move much more slowly than it would prefer in the staid property world in which it operates.



#### Tugce Bulut | founder | Streetbees

Bulut is the founder and CEO Streetbees, which connects companies that need data with people on the ground who can provide it in real-time from anywhere in the world. Starting in 2015 she has built a new kind of market research business having realised that people are creating consumer data all the time and she worked out a way to properly harness it. Her ultimate aim is to disrupt the multi-billion market research industry and to that end StreetBees is already working with market-leading companies like Pepsico, BBC and Unilever.

#### James Davidson | CEO | Tails.com

Davidson founded the personalised pet food company in 2013 initially working as its COO before switching to CEO in 2014. Its successful technological focus on a personalised service for both animals and their owners has reaped rewards with Nestle Purina taking a majority share of Tails.com in April 2018. Under his stewardship the company continues to strive to disrupt the pet sector through artificial intelligence and the successful introduction of human health trends into the pet community. Davidson learnt his trade at Innocent Drinks where he worked as head of its supply chain and head of production for seven years.

#### Kieran O'Neill | CEO | Thread

O'Neill is a serial entrepreneur having started and sold his first internet company by the age of 19. He founded the personal styling site Thread in 2012 and has been the CEO since then. In late 2018 H&M led a £17 million investment round in the artificial intelligence-driven company and is now working with the start-up on ways to bring Thread's software into the real-world through a retail partnership. O'Neill is on record as saying he is keen to expand both into women's clothing and internationally.

# Sophie Hill | founder & CEO + Nick Hagen | COO | Threads Styling

Threads Styling was founded by Hill nine years ago and the service is best described as chat-based commerce. which is reinventing luxury goods selling for the social media-first generation. Hill cut her retail teeth at Wolverine and Arcadia but her focus on Millennials/Gen Z and social media communications makes Threads one to watch as this segment is forecast to make up 45% of the luxury market by 2025. Hill is ably helped by Hagen who contributes operational skills to Threads practice of sourcing clients through Instagram before they are picked up by the brand's WhatsApp host team, who then connect them with a personal shopper. All communications are done via messaging – so-called 'conversational commerce'.



### Mandeep Singh | co-founder & CEO | Trouva

Singh co-founded Trouva in 2015 to bridge the gap for bricks and mortar independents to sell homewares online. The site offers click & collect, one hour delivery and worldwide shipping in a single seamless platform. Singh's background is in retail consultancy and his vision has been to expand the number of digital marketeers at Trouva and fully utilise the opportunity of social media channels. The company expanded into its first international market, Germany, in 2018 following a £7.5 million investment in the company.

### **Stephen Rapoport** | VP disruptive innovation | Unilever (OTW)

Rapoport arrived at giant Unilever in March 2018 after stepping down from the coffee subscription company he founded, Pact Coffee, in November 2017 at which point he became its chairman. His experience of running Pact will be massively important as Unilever is focused very much on this direct-to-consumer marketplace and has bought snack company Graze as part of its strategy in this area.

Ben Stimson | digital director | Waitrose (OTW)

Stimson has been working his way up the John Lewis/Waitrose ranks since joining in 2010. He is the first incumbent of the newly created digital director role at Waitrose, which comes at a time the upmarket supermarket is replacing its Ocado partnership. He will oversee the acceleration of the development of Waitrose's online arm through an increase in capacity and automation and improvements in the grocer's online and digital capabilities as well as develop three new automated fulfilment centres. His work will be cut out as Waitrose wants to grow its online business over the next three years to create a £1 billion operation.

#### Jo Jenkins | CEO | White Stuff (OTW)

Jenkins has spent most of her career at M&S and Next but moved to White Stuff in April 2018. She has been focused since then on revamping its products, which had fallen out of favour with consumers, and creating a more integrated multi-channel organisation. The spring and summer range previous to her appointment in 2017 was not popular and hit results but Jenkins, a veteran buyer, will no doubt have learned the lessons of that and her investment in the online business already looks to be paying dividends with online sales representing 30% of total turnover.

#### Ross Clemmow | CEO | Wiggle (OTW)

Clemmow has been the CEO at cycling, running and swimming online retailer Wiggle since February 2019 after joining Wiggle owner Bridgepoint Capital as MD. A proposed stockmarket flotation has been put on hold as Clemmow focuses on turning in the first profit for the world's largest online retailer in this category for its private equity owners. Clemmow previously spent six years at Debenhams as MD for retail, digital food and events as well as holding other digital-based roles at various retailers.



### Investors & Non-executive Directors

A mix of private investors and specialists at investments firms along with influential non-exec directors with multiple roles. This list comprises the most prominent figures currently investing in the retail industry and experienced directors who are helping retailers navigate the challenging digital journey.

Listed alphabetically by their surname.

### Frederic Court | founder & managing partner | Felix Capital

With a very strong track record in private equity investment from his time at Advent Ventures, where he spent many years, Court struck out and founded Felix Capital in 2014. He was a major early stage investor in Farfetch where he still sits on the board. Current investments include Peloton, Highsnobiety, Frichti and Yoobic.

#### Mark Evans | founder | Present Value Trust

Low-key operator Evans is involved with some of the more interesting plays in the sector, with director positions at the likes of The Hut Group, Depop, Gousto, and Appear Here. They are all having a major impact on the retail landscape and Evans brings a wealth of experience to bear in helping them navigate their respective areas.

### Susanne Given | Non-executive director

Plenty of experience from a variety of retail roles places Given in a strong position to provide valued input as a non-executive at a variety of organisations including Made, which is making great progress, Outfittery, Al Tayer Group and Eurostar.

### Jon Kamaluddin | Non-executive director and advisor

Kamaluddin has contributed to the success of a number of businesses that have grown to become serious players in their respective parts of the market. His 10-year stint at Asos involved driving its overseas growth and this experience has since been used to great effect as a director of both Farfetch and Klarna. He is also an advisor to Felix Capital.

### Robin Klein | Non-executive director and investor

It is hard to know where to start with Klein who has been influencing and disrupting the retail industry – along with other sectors – for many years. Going back to 1985 he was chairman of Innovations that ultimately led him to be a pioneer in the digital world. Myriad roles as private equity player, advisor and angel investor have continued to this day. Among his present interests are Zoopla, TransferWise, Kano Computing, Moo, and Skimlinks.

### Brian McBride | Non-executive director and investor

The experience gained running Amazon in the UK and other technology related roles has placed McBride in a sweet spot to advise other digital-led businesses and he has taken up various directorships. He was chairman of Asos until recently and is currently chairman of Wiggle and senior independent director at AO World.

### **Investors & Non-executive Directors**

### Doug McCallum | Non-executive director and investor

It has been a very busy year for McCallum who sits on the boards of three sizeable and growing businesses that have each undergone important periods. Ocado has been on its transformation period, Trainline underwent an IPO and Photobox has had major changes in senior management. All will have benefited from McCallum's wise counsel.

### Michael Ross | Non-executive director

The vastly experienced operator Ross has run online retail businesses including Figleaves before moving onto the vendor side and founding DynamicAction. He is its chief scientist but it is his advisory work and non-executive roles that have enabled him to spread his valuable experience across the industry. He currently sits on the boards of N Brown + Sainsbury's Bank.

### Matt Truman | founder | True Start and True Capital

Truman has built-out a successful eco-system with the investment hub/ incubator True Start that support start-up businesses in the retail and consumer sectors alongside the specialist retail and consumer investment business True Capital, which currently has investments including Ribble, Frugi and Tyres on the Drive.

#### John Walden Non-executive director

After an extensive career in retail in the US, Walden made his name in the UK overseeing the digital turnaround of Argos at Home Retail Group and its sales to Sainsbury's. He now holds a variety of positions including chairman of Holland & Barrett and a board role at L1 Retail (investment arm of LetterOne).

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Retail Insider is a free-to-subscribe website that aims to adhere to its strapline of 'Taking a look behind the obvious on the high street, online and in the City'. It's not just another typical news site but instead offers up a rich mix of intelligent opinions and insights on the retail industry along with some leisure & hospitality sector content to broaden its thought leadership. These regular insights are complemented by a range of columnists, regular slots such as Q&As with leading retailers, and the 'Innovative Retailers' series. Retail Insider also produces the annual 'Digital Retail Innovations' report and holds the annual 'Transforming Retail Awards'.

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